Academics/Instruction/Student Support	
Various	
Additional Tutoring	\$3,100,000
Instructional coaches	7,290,000
Daily interventions for ELA, Math, including technology tools	3,300,000
Lexia Core license	1,290,000
Expanded summer school program	2,740,000
Science, ELA and Math licenses	2,946,900
Dual enrollment	1,500,000
First Robotics, Green Schoolyard and Blandford fieldtrips	220,000
Additional curriculum resources	1,418,000
Math and science digital interventions	616,000
Social studies support	179,000
Take home libraries/culturally relevant libraries	449,000
Science lab and other science materials	293,000
Studies weeklyEnglish and Spanish	364,000
Professional learning on Equity instruction	1,500,000
Field trips/camps	1,352,000
Spanish World Language curriculum	500,000
Outdoor classrooms	520,000
Extra SEL supports	100,000
Testing prep	255,000
Programming during school breaks	120,000
Culturally relevant materials	600,000
PBIS support	375,000
Love & Logic/Capturing Kids Hearts	500,000
Orton Gillingham	450,000
6th grade bi-literacy	 50,000
Sub Total Various	\$ 32,027,900
Student Health Services and Other Student/Community Services	
Mental health therapists and social workers	\$ 550,000
Consulting contracts	410,000
Contracted instructional coaches	175,000
Enrollment technology software	425,000
Synergy analytics software	310,000
Mental health, SEL, attendance and family engagement professional development	260,000
Research/Assessment Specialist	150,000
SEL Curriculum	100,000
Community Partner Engagement with Families	200,000

Tripod	68,000
PAL Stipend	75,000
Collateral	175,000
Technology - CSA Technology	50,000
Digitized records	20,000
Digital welcome kiosk	10,000
ASCA Membership + Annual Conference	100,000
National Association Membership/Certifications	30,000
Contract Management Software	10,000
Assessment	80,000
Sub Total for Student/Community Services	\$ 3,198,000
Sub rotarjor staucing community services	\$ 3,130,000
Student and Classroom Technology	
Keeping Students Online	\$4,475,600
Classroom Tech Systems	9,620,000
Instructional Staff Support	315,000
Student equipment	4,311,600
Instructional tech. software	1,906,000
Student/Staff support	50,000
Sub Total Student and Classroom Technology	\$20,678,200
Specific Fine Arts Investments	
Art & Music Supplies	\$135,000
Band Instruments, repair and supplies	165,000
Fine arts technology/software	93,700
Musical Festivals	26,000
Art enrichment trips	25,700
Kiln Replacements & Repair	6,000
Digital music labsOHHS, Alger MS and Riverside MS	111,000
Scholarships	10,000
GRPS Music Festivals	5,000
Guest artists	5,000
Musical theater	2,000
Professional development	30,000
	A
C. Martin Co., Eliza Astronomica	\$ 614,400
Subtotal for Fine Artstwo years	\$ 1,228,800
Professional Learning	
Equity Professional Learning, consultation, facilitators, books, resources, stipends	\$155,500
Accelerated Learning/Learning Loss Professional Learning, stipends, consultation, facilitators,	
Educational Impact On Demand Danielson Teaching Videos. Two Year Subscription	50,000
PD equipment/technology	19,500
Summer Institutes/Conferences: Equity, Project/Placed Based, Literacy	50,000
January Institutes, contended. Equity, 1 reject/1 laced based, Literacy	30,000

Start Up PD for Virtual School Staff. Stipends for 40 staff for 40 hours Stipends and PD for additional learning time tutors and teachers Explicit Instruction Professional Learning, consultation, facilitators, books, resources, stipendother PD/stipends Edthena PD for teachers platform Comprehensive Middle School Advisory Professional Learning and Planning Sub Total Professional Learning  Total Investment, Academics/Instruction/Student Support	d: \$	40,000 40,000 60,000 45,000 20,000 20,000 600,000
Facilities/Operations		
HVAC Controls and Upgrades  SWCC  Coit  Sherwood  Mulick  Wellerwood  Jefferson  Aberdeen  Stocking	\$	11,653,000
Roofs Ottawa Hills High Schools Union High School Several other buildings		3,178,400
Playgrounds Burton SWCC Palmer Mulick Park Fountain Campus El North Park Sibley Stocking		1,950,000
Miscellaneous Projects  Parking Lots/Pavements  Other (Campus boiler, doors)		2,277,600 1,280,000
Grounds Equipment Custodial Equipment Security Equipment Maintenance Equipment		1,685,200 175,000 348,000 360,000

Athletics  Capital improvementsOHHS and UHS Houseman Field turf replacement 1,625,000 Program support for OHHS and UHS 130,000 Middle schools program support 850,000 Three years support for Turkey Trot NCAA portal upgrades 50,000 Title IX student awareness programs 90,000 Professional development 90,000 Total Investment, Athletics \$4,000,000  Recruitment/Retention  Multi-Media Video Services/Copywriters Advertising/Events/Sponsorships 193,000 Website 50,000 Marketing Firm 50,000 Marketing Firm 53,000 Exterior School Signs 5250,000 Exterior School Signs 5250,000 Exterior School Signs 50,000 Total Investment, Recruitment/Retention  Total ESSER 2 & 3 Investment, prior to General Fund Support/Additional Needs \$17,536,900 Total ESSER 2 & 3 Investment \$102,900,000	Total Investment, Facilities/Operations	\$	22,907,200
Capital improvementsOHHS and UHS\$1,000,000Houseman Field turf replacement1,625,000Program support for OHHS and UHS130,000Middle schools program support850,000Three years support for Turkey Trot165,000NCAA portal upgrades50,000Title IX student awareness programs90,000Professional development90,000Total Investment, Athletics\$ 4,000,000Recruitment/Retention\$ 4,000,000Multi-Media Video Services/Copywriters\$ 60,000Advertising/Events/Sponsorships193,000Website50,000Marketing Firm35,000Yard Signs35,000Exterior School Signs250,000Beautification of Entryways50,000Spirit Wear / Swag50,000Total Investment, Recruitment/Retention\$ 723,000Total Investment, Recruitment/Retention\$ 723,000General Fund Support/Additional Needs\$ 85,363,100			
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Houseman Field turf replacement         1,625,000           Program support for OHHS and UHS         130,000           Middle schools program support         850,000           Three years support for Turkey Trot         165,000           NCAA portal upgrades         50,000           Title IX student awareness programs         90,000           Professional development         90,000           Total Investment, Athletics         \$ 4,000,000           Recruitment/Retention           Multi-Media Video Services/Copywriters         \$ 60,000           Advertising/Events/Sponsorships         193,000           Website         50,000           Marketing Firm         35,000           Yard Signs         35,000           Exterior School Signs         250,000           Beautification of Entryways         50,000           Spirit Wear / Swag         50,000           Total Investment, Recruitment/Retention         \$ 723,000           Total ESSER 2 & 3 Investment, prior to General Fund Support/Additional Needs         \$ 85,363,100			
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